



# Forest Carbon Partnership Facility

## **Emerging Lessons from Implementation of Readiness Grants Pre-PC15 Workshop #3**

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June 29, 2013  
Lombok, Indonesia

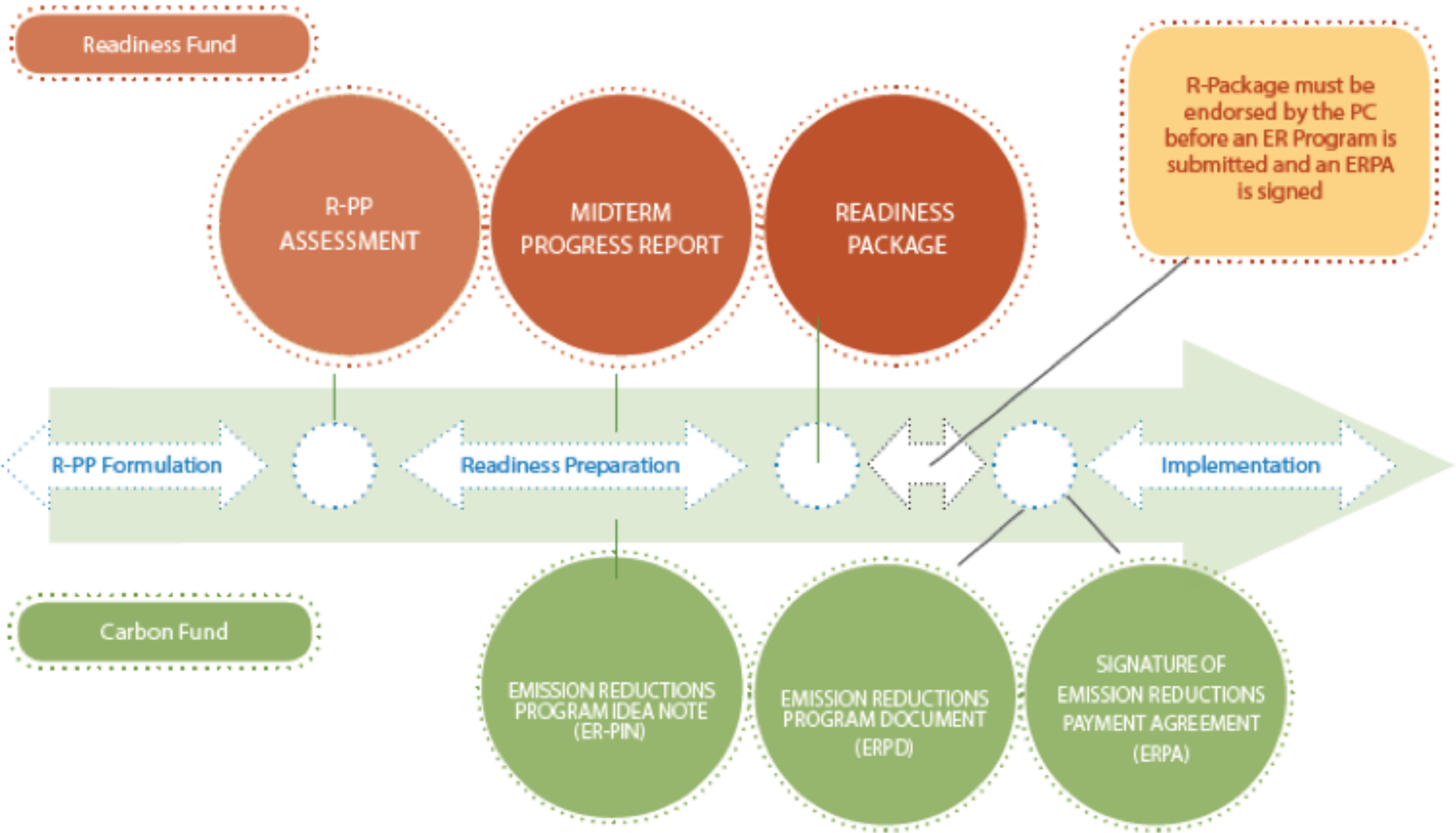
# Purpose of Workshop

- To collectively discuss lessons from preparation and implementation of Readiness Preparation Grants: key challenges and good practice
- To discuss measures that can improve implementation, increase efficiency, and overcome common bottlenecks
- To explain important procedural steps in managing grant funding

# Agenda

- Key Challenges (15 min)
- Experiences from REDD countries (30 min)
- Delivery Partner Perspectives (10 min)
- Discussion (50 min)
  - Financial Management
  - Procurement
  - Coordination
- Synthesis (15 min)

# FCPF Readiness Process

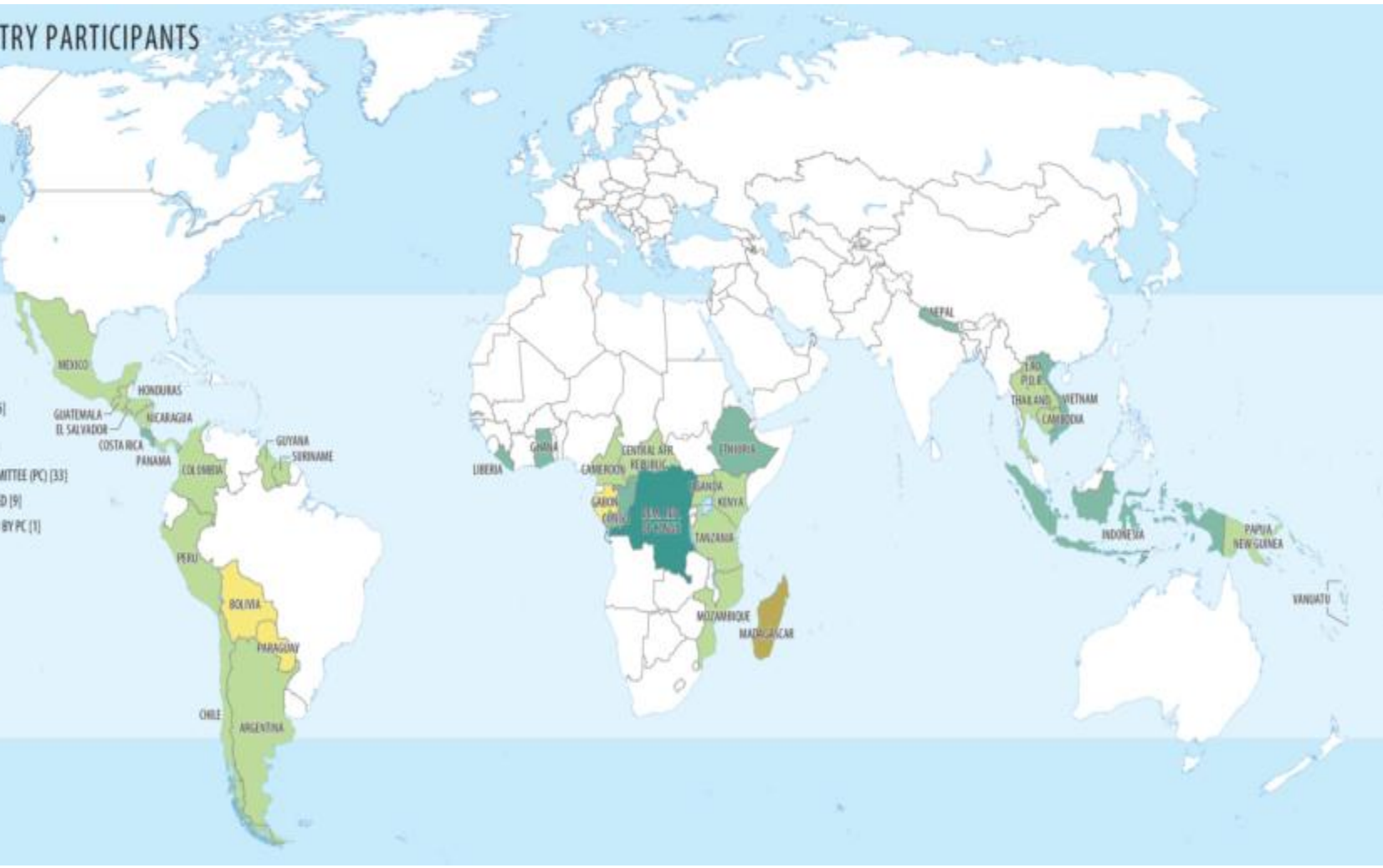


# FCPF REDD Countries' Readiness Status

## FCPF REDD+ COUNTRY PARTICIPANTS

REDD+ Country Participants  
 37 REDD+ Country Participants have been selected into the FCPF. 36 have signed the Participation Agreement. The map illustrates the progress within the FCPF of each of the 36 countries as of June 1, 2013.

- PARTICIPATION AGREEMENT SIGNED (36)
- INFORMAL READINESS PREPARATION PROPOSAL (R-PP) PRESENTATION (21)
- R-PP ASSESSED BY PARTICIPANTS COMMITTEE (PC) (33)
- READINESS PREPARATION GRANT SIGNED (9)
- MIDTERM PROGRESS REPORT ASSESSED BY PC (1)



IBRD 3475913  
 JUNE 2013  
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# REDD Countries: Portfolio Status

- 20 R-PP Formulation Grants signed
- 32 R-PPs assessed by Participants Committee
- 20 countries past completeness check (i.e. addressed issues from PC resolution)
- 11 Grant Agreements signed with WB as Delivery Partner
  - 7 Africa, 1 Americas, 1 South Asia, 2 East Asia
  - First Grant Agreement signed: Nepal (March 2011), most recent: Uganda, Mozambique (June 2013)
- UNDP, IDP are Delivery Partner for 10 countries
  - USD 11.4 million disbursed to Delivery Partners IDP and UNDP, respectively (3 countries each)
- Grants Status (June 2013): Total disbursed: \$9.7m ;Total signed: \$38.7m

*... does point to challenges with implementation, disbursements and scope for improvements*

# Key Challenges

*(based on Delivery Partner and FMT observations)*

- **Prior to signing of Grant Agreement**
  - Addressing ‘issues’ from R-PP assessment and PC resolution
  - Time to perform extensive consultations and dialogue with civil society and development partners
  - Development, revision, or consolidation of the procurement plan
  - Clarifications or definition of institutional arrangements in country for grant implementation
  - Staff reassignments, recruitment, or changes in government
  - Spill-over issues from other projects or programs

# Key Challenges

*(based on Delivery Partner and FMT observations)*

- **After** signing of Grant Agreement
  - Recruitment and training of PMU staff
  - Building of financial management and procurement capacity within project management unit (PMU)
  - Time constraints of procurement staff in PMU and DPs
  - Developing TOR for technical components; selection process (esp. for competitive selections)
  - Sequencing of activities supported by other development partners
  - Lack of clarity on technical requirements

# Some Good Practice Examples

- Countries initiate discussions on implementation arrangements at an early stage (soon after formal submission of R-PP and conclusion of TAP review)
- Countries identify staffing requirements, roles and responsibilities for overall coordination
- Delivery Partners engage in discussions of implementation arrangements, explain steps of financial management
- Training of PMU staff in WB procurement and FM policies and procedures
- Avoid large number of small contracts to reduce the burden of procurement, approvals and monitoring at a later stage
- Share and make available examples of TORs on common topics

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THANK YOU!

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